

# Nufarm FY24 Half Year Results

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Nufarm Limited results are reported under International Financial Reporting Standards (IFRS) including Underlying EBIT & Underlying EBITDA which are used to measure segment performance. The presentation also includes certain non-IFRS measures including Underlying net profit after tax & Gross profit margin. These measures are used internally by management to assess the performance of our business, make decisions on the allocation of our resources & assess operational management. Non-IFRS measures have not been subject to audit or review. Certain figures may be subject to rounding differences. Refer to Appendices for the definitions of non-IFRS information & a reconciliation of Underlying EBIT & Underlying EBITDA to Operating profit. All market share information in this presentation is based on management estimates based on internally available information unless otherwise indicated. All amounts are in Australian dollars unless otherwise stated.



# 1H24 Results Overview

CEO, Greg Hunt



# Group – key messages

## Solid performance

- Underlying EBITDA \$217m. Statutory NPAT \$49m.
- Interim dividend 4cps.
- Strong year on year growth expected in 2H FY24.<sup>1</sup>
- FY24 outlook EBITDA \$350m to \$390m.<sup>1</sup>

## Strong balance sheet

- Flexible, covenant light debt financing.
- Working capital position improved - 20% YoY reduction in inventory.
- Leverage 3.6x underlying EBITDA, expect upper end of 1.5 to 2.0x by end FY24 assuming a normal unwind of working capital in the 2H.<sup>1</sup>

## On track to meet FY26 revenue aspirations<sup>1, 2</sup>

- Crop protection revenue \$3.8 to \$3.9b. Seed Technologies revenue \$600-700m.
- Macro trends expected to drive long term growth in crop protection. Recovery from cyclically low prices.
- Strong crop protection pipeline. Expanded omega-3 and carinata plantings. On track to more than double omega-3 revenue in FY25.

# Segment results – key messages

## Resilient crop protection

- Volume growth in crop protection. Strong focus on reducing inventory. Price pressures impacted revenue and margin.
- Impact of industry wide inventory destocking continuing. Price and margin pressures expected to continue in near term. Positive beyond FY24.

## Growth in base seeds and Omega-3

- Strong base seeds performance. Grower support for omega-3 increasing. Plantings consistent with more than doubling omega-3 revenue in FY25.
- Advancing discussions with potential partners for Nutriterra® expansion.
- Reaffirm FY24 omega-3 revenue \$50-70m. On track to more than double in FY25.<sup>1</sup>

## Carinata and Energy Cane expansion

- Expansion and geographic diversification of carinata plantings. Launch events in France and Spain. Annex IX inclusion of cover crops in Europe.<sup>2</sup>
- New Energy Cane hybrids and expansion of customer base to more than 45 mills.

5 1. For forward looking statements, refer to the disclaimer on page 2 of this presentation.

2. EU Commission delegated directive of 14 March 2024 amending Annex IX to Directive (EU) 2018/2001 of the European Parliament and of the Council as regards adding feedstock for the production of biofuels and biogas.

# Regional performances

## North America

- Strong volume growth.
- Sales and margin impacted by lower prices for non-selective herbicides.
- Solid result in Turf and Ornamental.
- Grew revenue in Canada.
- Inventory reduced year on year.

## APAC

- Favourable seasonal conditions on the east coast of Australia.
- Revenue and margin impacted by declining prices, particularly for 2,4-D.
- Revenue growth in Asia.
- Inventory reduced year on year.

## Europe

- Volumes impacted by weather and distributor destocking.
- Wyke impacted by lower third-party sales.
- Inventory reduced year on year.

## Seed technology

- Revenue and EBITDA growth
- Seed treatment revenue down due to distributor destocking.
- Carinata licensing revenue in the first half. Minimal 2H.
- Strong base seeds canola performance.
- Sales of omega-3 in Chile, USA and Canada.
- Multiple sustainability certifications for carinata.

## Segment Financials

T6.1: Segment Financials - Revenue and Underlying EBITDA

| \$m                        | 1H24         | 1H23         | Change      |
|----------------------------|--------------|--------------|-------------|
| <b>Revenue</b>             |              |              |             |
| APAC                       | 459          | 546          | -16%        |
| North America              | 637          | 679          | -6%         |
| Europe                     | 406          | 498          | -18%        |
| Total Crop protection      | 1,502        | 1,723        | -13%        |
| Seed Technologies          | 256          | 231          | 11%         |
| <b>Nufarm Group</b>        | <b>1,758</b> | <b>1,955</b> | <b>-10%</b> |
| <b>Underlying EBITDA</b>   |              |              |             |
| APAC                       | 50           | 71           | -30%        |
| North America              | 48           | 86           | -44%        |
| Europe                     | 71           | 126          | -44%        |
| Total Crop protection      | 169          | 282          | -40%        |
| Seed Technologies          | 76           | 62           | 23%         |
| Corporate                  | -27          | -28          | -3%         |
| <b>Nufarm Group</b>        | <b>217</b>   | <b>316</b>   | <b>-31%</b> |
| <b>Europe (EUR)</b>        |              |              |             |
| Revenue                    | 246          | 320          | -23%        |
| EBITDA - Underlying        | 43           | 81           | -47%        |
| <b>North America (USD)</b> |              |              |             |
| Revenue                    | 417          | 454          | -8%         |
| EBITDA - Underlying        | 31           | 57           | -44%        |

An aerial photograph of a large agricultural field, likely a cornfield, showing neat rows of green crops. A dirt road or path runs through the field, and the background features rolling hills and a clear blue sky with a few distant structures.

# Financial Performance

CFO, Paul Townsend

# Results summary

Moving towards anticipated more normal 1H/2H phasing of revenue and profit.

| \$m                                           | 1H24  | 1H23  | Change |
|-----------------------------------------------|-------|-------|--------|
| Revenue                                       | 1,758 | 1,955 | -10%   |
| uEBITDA                                       | 217   | 316   | -31%   |
| uEBIT                                         | 119   | 228   | -48%   |
| uNPAT                                         | 51    | 142   | -64%   |
| Statutory NPAT                                | 49    | 149   | -67%   |
| Net financing costs <sup>1</sup>              | -53   | -36   | 48%    |
| Underlying effective tax rate <sup>2</sup>    | 23%   | 26%   | -3 ppt |
| Average net working capital / sales           | 47%   | 33%   | 14 ppt |
| Leverage                                      | 3.6 x | 2.4 x | 1.2 x  |
| Basic earnings per share (cents) <sup>3</sup> | 10.8  | 36.2  | -70%   |
| Dividend per share (cents)                    | 4.0   | 5.0   | -20%   |

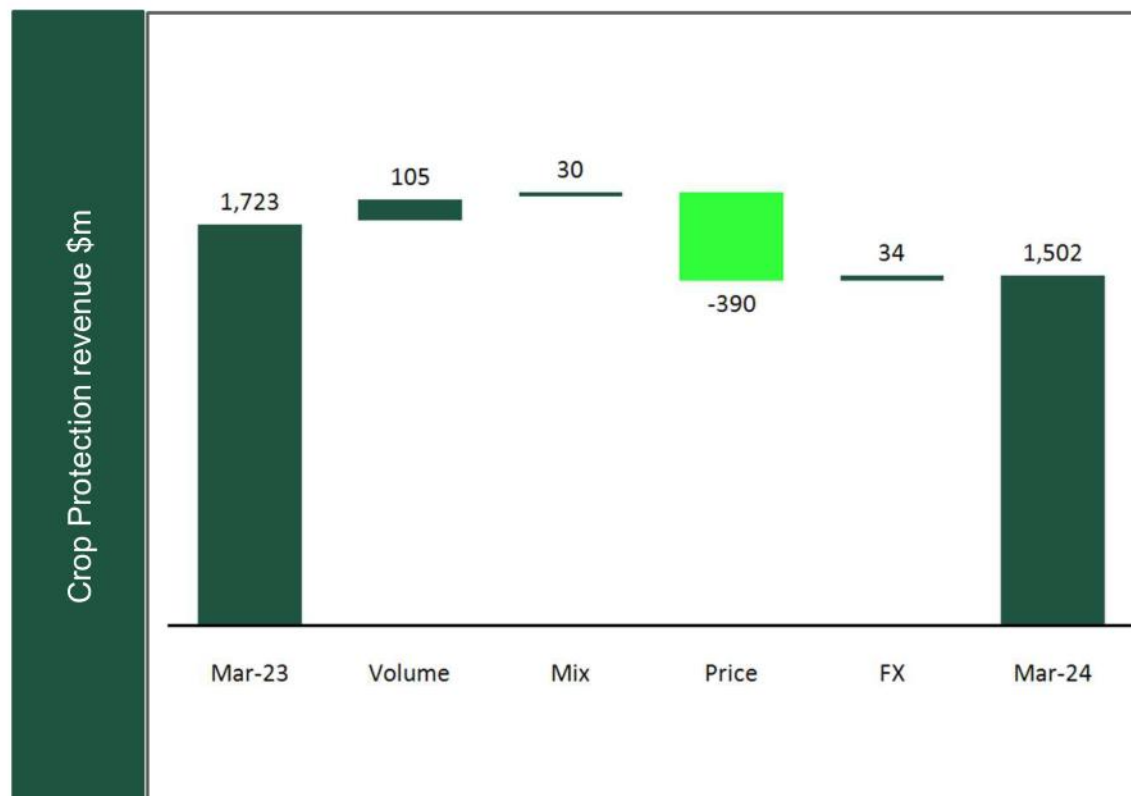
1. Net financing costs includes foreign exchange losses of \$3m in 1H24 and \$4m in 1H23

2. Underlying income tax benefit/(expense) divided by underlying net profit after tax

3. Excluding material items

# Crop Protection revenue bridge

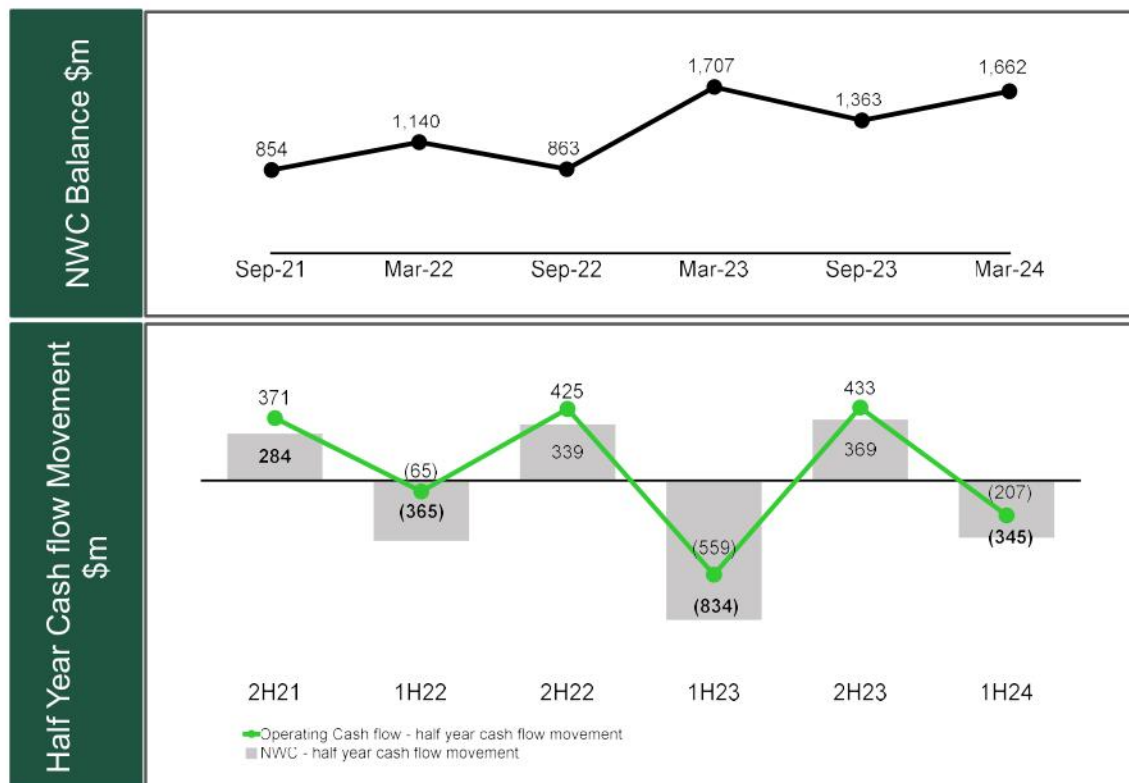
Reduction in crop protection revenue driven by price. Volume increased, growing market relevance.



- Revenue decline driven by price.
  - Channel destocking leading to market wide reduction in active ingredient prices.
  - Lower active ingredient prices driving lower formulated product prices.
- Volume increased in a very competitive market.
  - Driven by our strong position in non-selective herbicides.
  - Nufarm continues to grow market relevance.
  - Particularly strong volume growth in North America.

# Operating Cash Flow

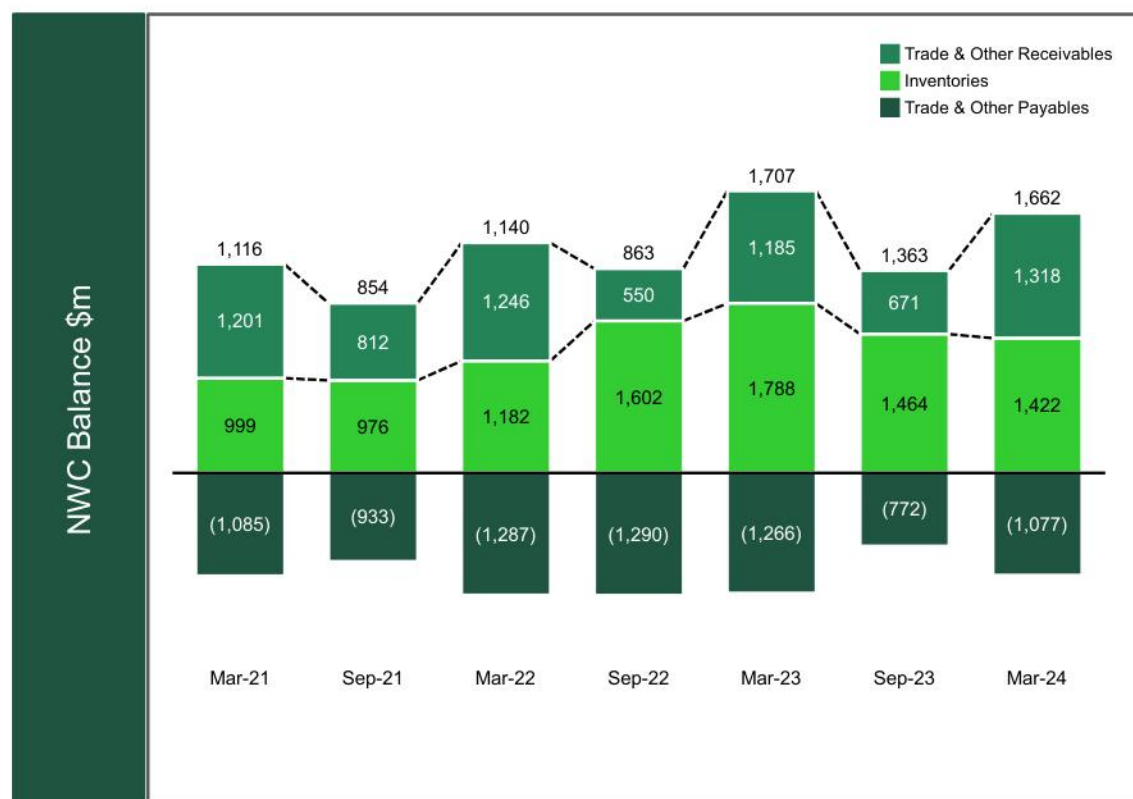
Improvement in operating cash flow compared with pcp.



- Operating cash outflow \$207m.
  - Large improvement in operating cash flow relative to pcp.
- Concerted focus on inventory reduction.
- Operating cash flow reflects normal seasonal movement in NWC.
- Consistent with prior years, significant cash inflow expected from NWC movement in the 2H.
  - 3-year average 1H to 2H receivables movement \$533m.

# Net working capital

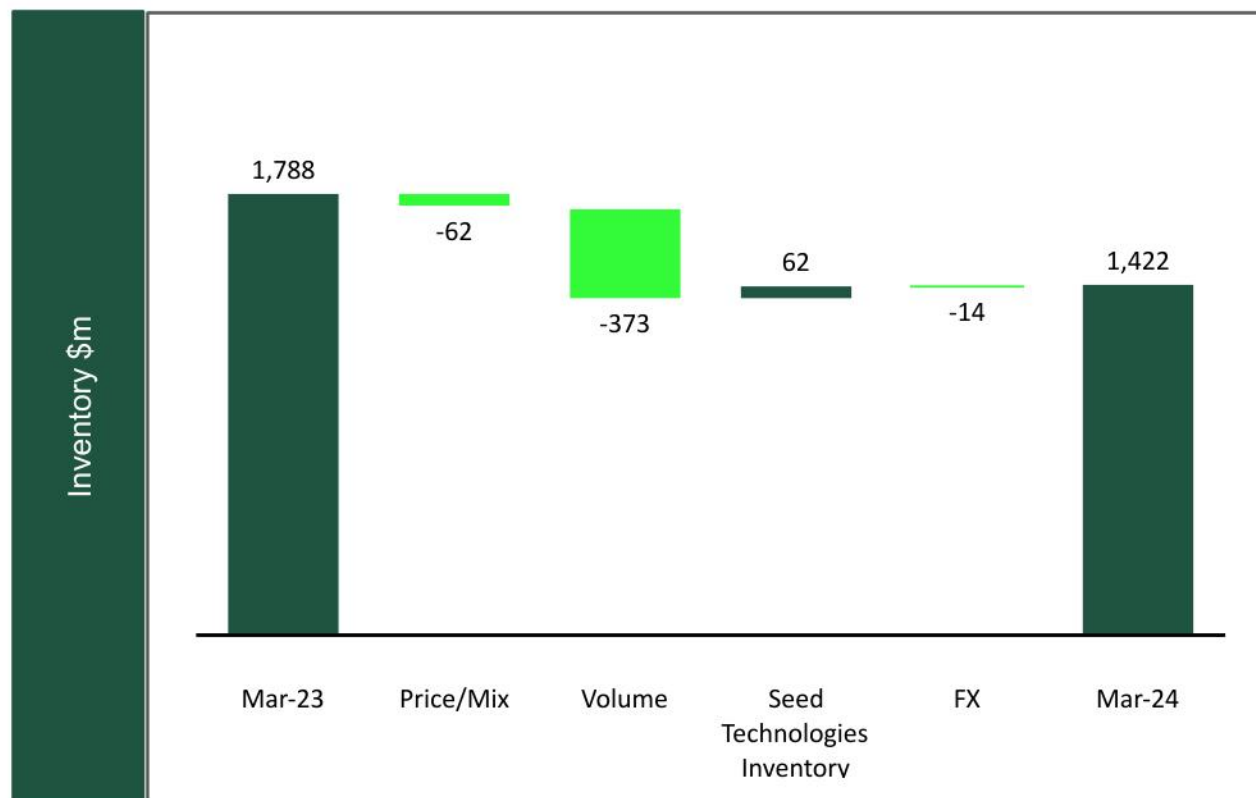
Material reduction in inventory and moving towards more normal supply and demand cadence.



- ~20% year on year reduction in inventory. Considerable progress made.
- Lower payables as inventory reduced. Expect return to more normal inventory/payables balance at end FY24.
- We expect to return to our aNWC to sales target of 35-40% in FY25.

# Inventory bridge

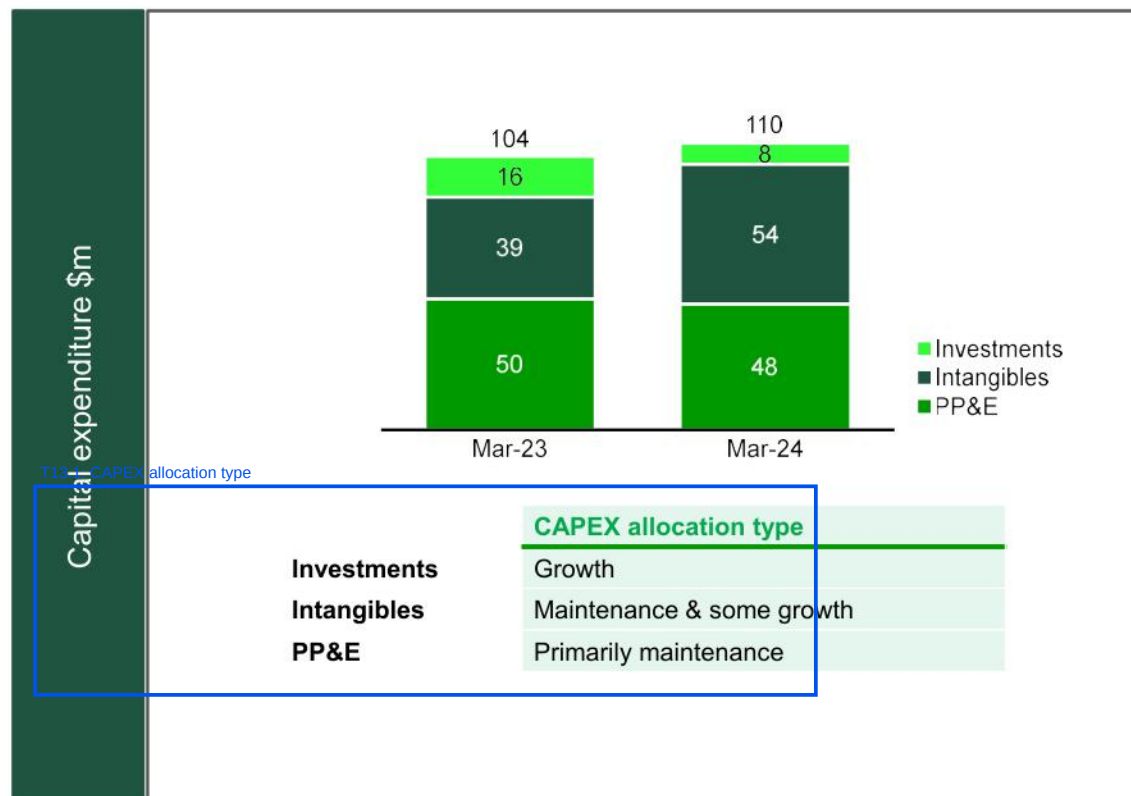
Inventory reduction driven by volume of inventory on hand.



- Inventory in crop protection reduced by \$435m year on year, mainly due to lower volume of stock on hand.
- Inventory in Seed Technologies increased, supporting growth.

# CAPEX management

Increased investment in crop and seeds portfolios.



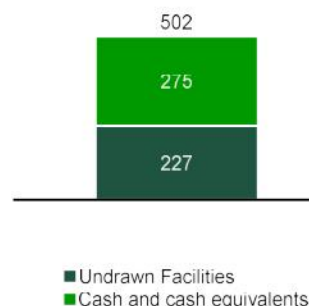
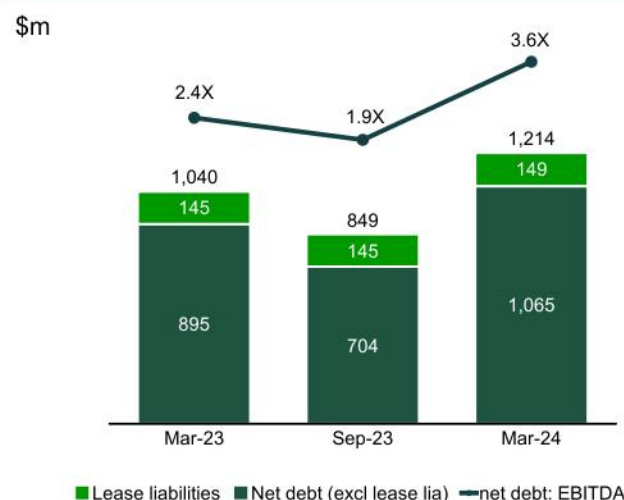
- Intangibles spend \$54m.
  - Includes an element of growth. Continuing investment in crop protection R&D and seeds IP.
- PP&E spend \$56m, including investments
  - HSE, asset integrity and plant efficiency spend across all plants.
- FY24 intangibles and PP&E spend approximately \$240m, consistent with FY23.
- Proceeds from expected asset sales circa \$40m in the 2H.
- Growth opportunities assessed with regards to return on funds employed - Target ROFE > Nufarm WACC

# Robust balance sheet with covenant light structure

Leverage is anticipated to return to the upper end of the target range by end FY24<sup>1</sup>

T14.1: Summary debt profile

## Net debt, leverage & liquidity



## Summary debt profile

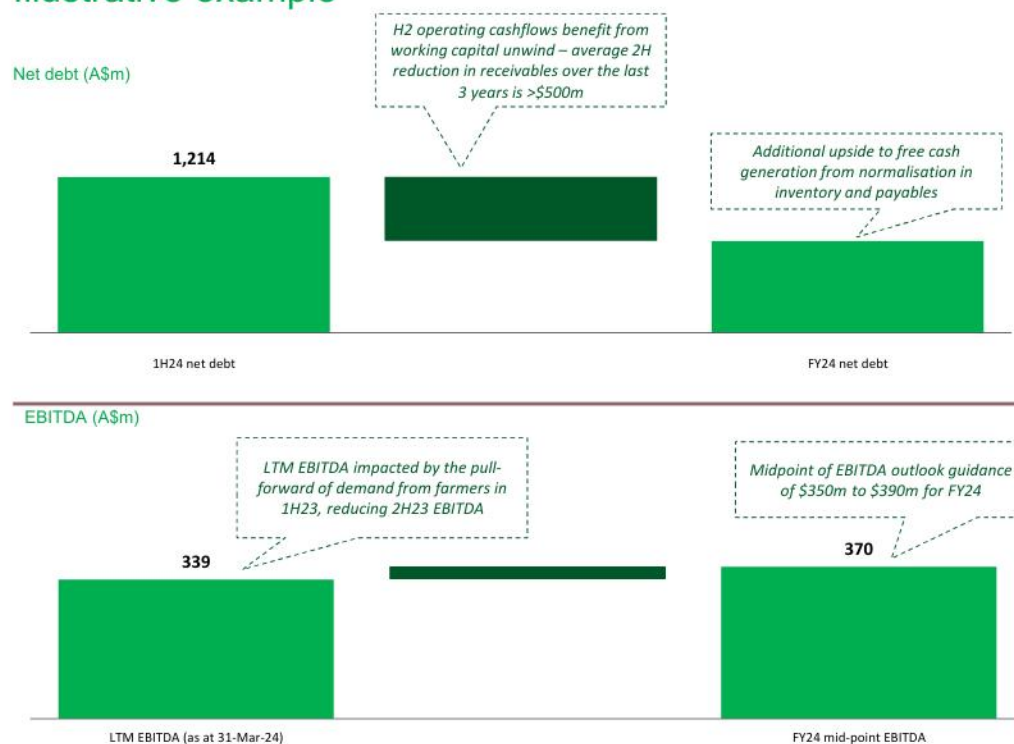
| \$m                                 | 31-Mar-24    | 31-Mar-23    |
|-------------------------------------|--------------|--------------|
| Bank loans – secured                | 710          | 675          |
| Bank loans – unsecured              | 107          | 63           |
| Senior unsecured notes              | 537          | 523          |
| Deferred debt establishment costs   | (24)         | (28)         |
| Lease liabilities                   | 149          | 145          |
| Other loans - unsecured             | 10           | 9            |
| <b>Total loans &amp; borrowings</b> | <b>1,488</b> | <b>1,388</b> |
| Net cash & cash equivalents         | (275)        | (348)        |
| <b>Net debt</b>                     | <b>1,214</b> | <b>1,040</b> |

- Leverage above target range due to the combined impacts of seasonal working capital, lower earnings in the 1H24 and a change in the phasing of 1H23 and 2H23 earnings impacting underlying EBITDA of \$339m in the last 12 months.
- Leverage is anticipated to be towards the upper end of 1.5 to 2.0 times target by the end of FY24, assuming a normal unwind of working capital in the 2H24.
- Nufarm's debt facilities and available liquidity provides a flexible and durable, covenant light capital structure that accommodates its net working capital cycle with no near to medium term refinancing requirements.

# FY24 leverage expectations

Leverage reduction is expected to be driven by historical 2H cash generation and FY24 EBITDA outlook.<sup>1</sup>

## Illustrative example



## Expected cash flow bridge to FY24

- Expect seasonal reduction in receivables
  - 3-year average 1H to 2H receivables movement \$533m
- Improved inventory/payables balance anticipated
- EBITDA expected to broadly cover other cash items

Upper end of  
1.5x – 2.0x  
leverage target

## Expected other financial items

- Corporate costs for FY24 expected to be marginally below pcg.
- Depreciation expense in 2H expected to be broadly in line with 1H
- 2H net interest expense expected to be marginally above 1H.
- Tax rate expected to be 23% for FY24.

# Outlook

CEO, Greg Hunt



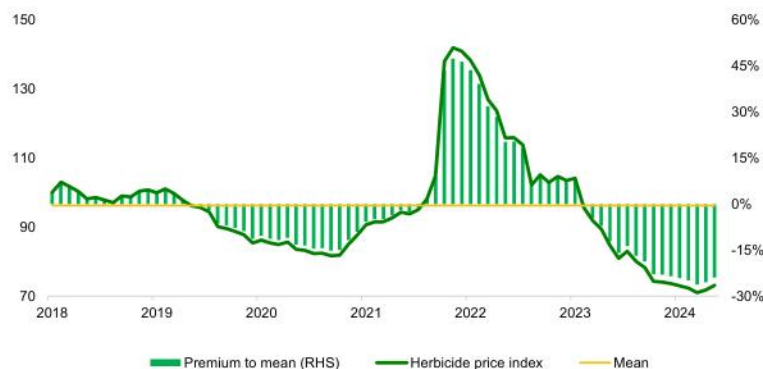
# Expected recovery from cyclically low pricing

We believe that we are at or near bottom of cycle pricing. Return to historical average supports growth

Herbicide price index

## Issue

- Prices for crop protection products are well below historical average due to the temporary impacts of distributor destocking which has led manufacturers to sell product at lower prices.



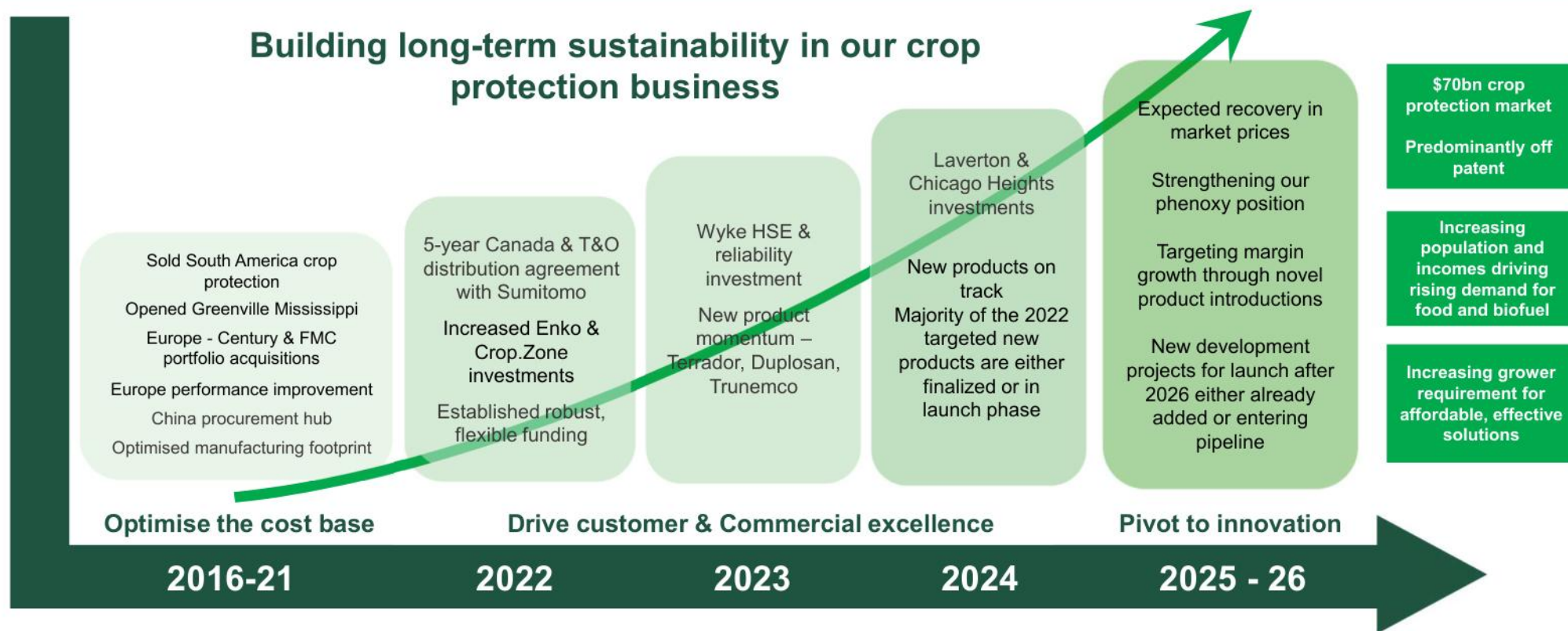
Source: Agbioinvestor, BAIINFO, Nufarm analysis.

## Resolution

- Demand is expected to normalise and create a better demand and supply balance.
- Excess inventory, especially in Brazil & Europe, is likely to be drawn down during the 2024 calendar year.
- This creates the environment for prices to return to historical average in the short to medium term.
- We expect price to be a tailwind for revenue and profitability beyond FY24.

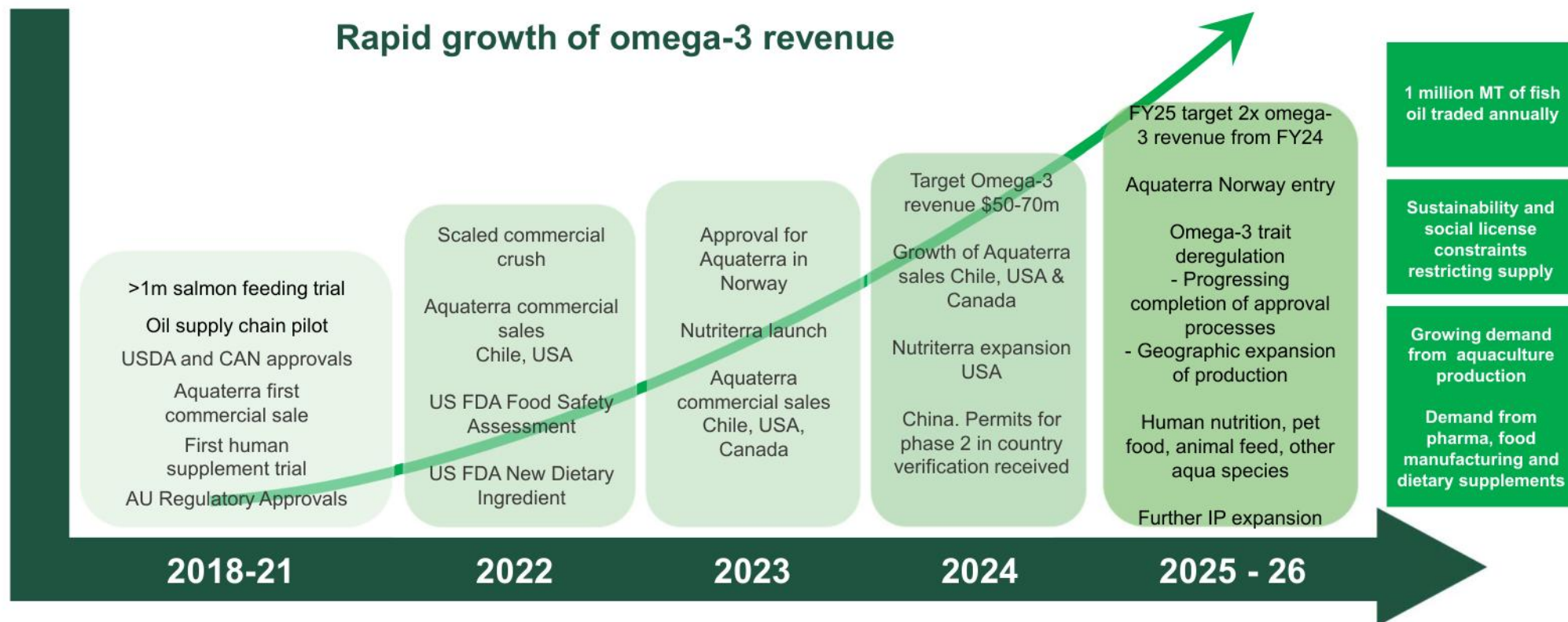
# Building a foundation for sustainable growth

We are targeting revenues of \$3.8b to \$3.9b from crop protection by FY26.<sup>1</sup>



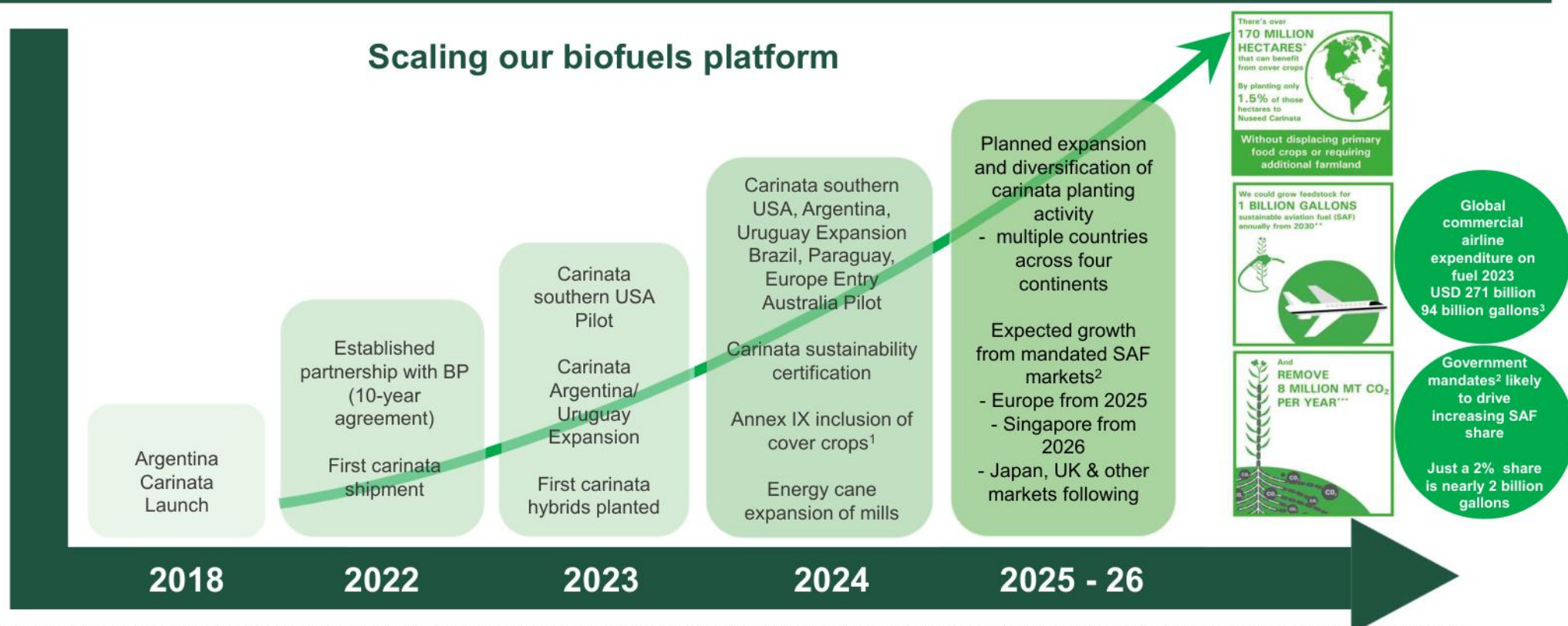
# Rapidly growing omega-3

Omega-3 contributing to our aspiration of \$600-700m revenue from Seed Technologies in FY26.<sup>1</sup>



# Scaling biofuels as a long-term growth platform

Our carinata and energy cane platforms provide growth potential significantly beyond 2026.



1. EU Commission delegated directive of 14 March 2024 amending Annex IX to Directive (EU) 2018/2001 of the European Parliament and of the Council as regards adding feedstock for the production of biofuels and biogas. 2. Government mandated inclusion of sustainable aviation fuel in the aviation fuel mix. Examples include the European Union 2% from 2025, Singapore 1% from 2026, Japan and United Kingdom proposed 10% by 2030. 3. IATA Industry Statistics Fact Sheet, December 2023 (<https://www.iata.org/en/iata-repository/publications/fact-sheets/reports/industry-statistics-fact-sheet-december-2023/>). \* Based on Rabobank cover crop acre estimates for actual agriculture hectares in North America, Europe, Central and South America. \*\* Sustainable Aviation Fuel (SAF) would be manufactured/blended 50/50 in compliance with ASTM D7566 – Standard Specification for Aviation Turbine Fuel Containing Synthesized Hydrocarbons. \*\*\* Carinata estimate based on default life cycle emission values found in ICAO CORSIA Default Life Cycle Emissions Values for CORSIA Eligible Fuels Nov 2021

# Positive outlook

## Attractive industry fundamentals

- Growing population and incomes create increasing global food needs, driving growth for seed & crop protection solutions.
- Omega-3, carinata and energy cane create additional growth platforms for Nufarm.

## FY24 outlook <sup>1</sup>

- FY24 underlying EBITDA \$350 - \$390m.
- Expect strong growth in 2H24.
- \$50-70m omega-3 revenues in FY24.
- Net leverage at upper end of target range of 1.5 to 2.0 times by end FY24, assuming a normal unwind of working capital in the 2H.

## On track to meet FY26 revenue aspirations <sup>1, 2</sup>

- Crop protection revenue \$3.8 to \$3.9b. Seed Technologies revenue \$600-700m.
- Normalisation of crop protection pricing anticipated. Strong new product pipeline.
- Expect strong growth in omega-3 and further growth in base seeds.
- Carinata footprint expanding & strong fundamentals for sustainable fuels.

Q&A



# Appendices

# Appendix 1: Non-IFRS disclosures & definitions<sup>1</sup>

| Term                                        | Definition                                                                                                                                                                                                         |
|---------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Gross profit margin                         | Gross profit as a percentage of revenue                                                                                                                                                                            |
| Underlying gross profit                     | Gross profit excluding the impact of material items                                                                                                                                                                |
| Underlying gross profit margin              | Underlying gross profit as a percentage of revenue                                                                                                                                                                 |
| Underlying SG&A                             | Sales, marketing and distribution expenses plus general and administrative expenses excluding the impact of material items                                                                                         |
| Underlying EBIT                             | Earnings before net financing costs, taxation excluding the impact of material items                                                                                                                               |
| Underlying EBITDA                           | Underlying EBIT before depreciation, amortisation and excluding the impact of material items                                                                                                                       |
| Underlying net external interest            | Financial income, plus interest expense – external, plus interest expense - amortisation of debt establishment transaction costs, plus lease liability – interest expense, excluding the impact of material items. |
| Underlying net profit after tax             | Profit/(loss) for the period attributable to the equity holders of Nufarm Limited excluding the impact of material items                                                                                           |
| Underlying income tax benefit/(expense)     | Income tax benefit/(expense) excluding the impact of material items                                                                                                                                                |
| Underlying effective tax rate               | Underlying income tax benefit/(expense) divided by underlying net profit after tax                                                                                                                                 |
| Net debt                                    | Current loans and borrowings, plus non-current loans and borrowings, plus cash and cash equivalents                                                                                                                |
| Net working capital                         | Current trade and other receivables, plus inventories less current trade and other payables                                                                                                                        |
| Average net working capital                 | Net working capital measured at each month end as an average                                                                                                                                                       |
| ANWC/sales (%)                              | Average net working capital as a percentage of rolling 12 months revenue                                                                                                                                           |
| ANWC/sales excluding external corporate (%) | Average net working capital as a percentage of rolling 12 months revenue excluding non-operating corporate revenue                                                                                                 |
| Leverage                                    | Net debt / rolling 12 months underlying EBITDA                                                                                                                                                                     |
| Interest coverage ratio                     | Rolling 12 months underlying EBITDA / rolling 12 months net external interest                                                                                                                                      |
| Gearing %                                   | Net debt / (net debt plus equity)                                                                                                                                                                                  |
| Return on funds employed (ROFE)             | 12 months rolling underlying EBIT divided by the average of opening and closing funds employed (total equity plus net debt)                                                                                        |
| Underlying net operating cash flow          | Net cash from operating activities excluding the impact of material items cash flows                                                                                                                               |
| Underlying net investing cash flow          | Net cash from investing activities excluding the impact of material items cash flows                                                                                                                               |

T26.1: Appendix 2: Segment table - Revenue Underlying

# Appendix 2: Segment table

| Revenue - Underlying<br>(\$000s) | 6 months ended<br>31 Mar 2021<br>\$000 | 6 months ended<br>31 Mar 2022<br>\$000 | 6 months ended<br>31 Mar 2023<br>\$000 | 6 months ended<br>31 Mar 2024<br>\$000 | Change<br>\$000  | Change<br>% |
|----------------------------------|----------------------------------------|----------------------------------------|----------------------------------------|----------------------------------------|------------------|-------------|
| <i>Crop protection</i>           |                                        |                                        |                                        |                                        |                  |             |
| APAC                             | 433,556                                | 580,713                                | 546,076                                | 458,873                                | (87,203)         | -16%        |
| North America                    | 517,759                                | 718,550                                | 678,861                                | 636,643                                | (42,218)         | -6%         |
| Europe                           | 478,186                                | 497,985                                | 498,255                                | 406,468                                | (91,787)         | -18%        |
| <b>Total Crop protection</b>     | <b>1,429,501</b>                       | <b>1,797,249</b>                       | <b>1,723,192</b>                       | <b>1,501,984</b>                       | <b>(221,208)</b> | <b>-13%</b> |
| Seed Technologies                | 144,136                                | 184,899                                | 231,386                                | 256,058                                | 24,672           | 11%         |
| Corporate                        | 76,010                                 | 183,406                                | -                                      | -                                      | -                | 0%          |
| <b>Nufarm Group</b>              | <b>1,649,647</b>                       | <b>2,165,553</b>                       | <b>1,954,578</b>                       | <b>1,758,042</b>                       | <b>(196,536)</b> | <b>-10%</b> |

T26.3: EBITDA - Underlying

| EBITDA - Underlying<br>(\$000s) | 6 months ended<br>31 Mar 2021<br>\$000 | 6 months ended<br>31 Mar 2022<br>\$000 | 6 months ended<br>31 Mar 2023<br>\$000 | 6 months ended<br>31 Mar 2024<br>\$000 | Change<br>\$000  | Change<br>% |
|---------------------------------|----------------------------------------|----------------------------------------|----------------------------------------|----------------------------------------|------------------|-------------|
| <i>Crop protection</i>          |                                        |                                        |                                        |                                        |                  |             |
| APAC                            | 68,232                                 | 98,784                                 | 71,030                                 | 49,997                                 | (21,033)         | -30%        |
| North America                   | 32,922                                 | 93,405                                 | 85,526                                 | 47,756                                 | (37,770)         | -44%        |
| Europe                          | 119,984                                | 118,188                                | 125,532                                | 70,797                                 | (54,735)         | -44%        |
| <b>Total Crop protection</b>    | <b>221,138</b>                         | <b>310,377</b>                         | <b>282,088</b>                         | <b>168,550</b>                         | <b>(113,538)</b> | <b>-40%</b> |
| Seed Technologies               | 37,104                                 | 46,024                                 | 61,848                                 | 76,112                                 | 14,264           | 23%         |
| Corporate                       | (24,996)                               | (26,628)                               | (27,959)                               | (27,254)                               | 705              | -3%         |
| <b>Nufarm Group</b>             | <b>233,246</b>                         | <b>329,773</b>                         | <b>315,977</b>                         | <b>217,408</b>                         | <b>(98,569)</b>  | <b>-31%</b> |

T26.5: EBIT - Underlying

| EBIT - Underlying<br>(\$000s) | 6 months ended<br>31 Mar 2021<br>\$000 | 6 months ended<br>31 Mar 2022<br>\$000 | 6 months ended<br>31 Mar 2023<br>\$000 | 6 months ended<br>31 Mar 2024<br>\$000 | Change<br>\$000  | Change<br>% |
|-------------------------------|----------------------------------------|----------------------------------------|----------------------------------------|----------------------------------------|------------------|-------------|
| <i>Crop protection</i>        |                                        |                                        |                                        |                                        |                  |             |
| APAC                          | 60,282                                 | 90,180                                 | 63,903                                 | 41,727                                 | (22,176)         | -35%        |
| North America                 | 17,344                                 | 78,145                                 | 69,343                                 | 30,332                                 | (39,011)         | -56%        |
| Europe                        | 59,602                                 | 50,467                                 | 81,344                                 | 20,966                                 | (60,378)         | -74%        |
| <b>Total Crop protection</b>  | <b>137,228</b>                         | <b>218,792</b>                         | <b>214,590</b>                         | <b>93,025</b>                          | <b>(121,565)</b> | <b>-57%</b> |
| Seed Technologies             | 22,808                                 | 29,957                                 | 41,772                                 | 54,665                                 | 12,893           | 31%         |
| Corporate                     | (26,373)                               | (27,065)                               | (28,472)                               | (28,291)                               | 181              | -1%         |
| <b>Nufarm Group</b>           | <b>133,663</b>                         | <b>221,684</b>                         | <b>227,890</b>                         | <b>119,399</b>                         | <b>(108,491)</b> | <b>-48%</b> |

T26.7: Capex and EBITDA (Underlying)

|                            | 6 months ended<br>31 Mar 2021<br>\$000 | 6 months ended<br>31 Mar 2022<br>\$000 | 6 months ended<br>31 Mar 2023<br>\$000 | 6 months ended<br>31 Mar 2024<br>\$000 | Change<br>\$000 | Change<br>% |
|----------------------------|----------------------------------------|----------------------------------------|----------------------------------------|----------------------------------------|-----------------|-------------|
| <b>(Europe (EUR))</b>      |                                        |                                        |                                        |                                        |                 |             |
| Revenue                    | 299,230                                | 316,416                                | 320,394                                | 245,973                                | (74,421)        | -23%        |
| EBITDA - Underlying        | 75,492                                 | 75,134                                 | 80,528                                 | 42,645                                 | (37,883)        | -47%        |
| EBIT - Underlying          | 36,568                                 | 32,221                                 | 51,947                                 | 12,492                                 | (39,455)        | -76%        |
| <b>North America (USD)</b> |                                        |                                        |                                        |                                        |                 |             |
| Revenue                    | 388,705                                | 517,495                                | 454,175                                | 417,417                                | (36,758)        | -8%         |
| EBITDA - Underlying        | 25,214                                 | 67,201                                 | 56,733                                 | 31,497                                 | (25,236)        | -44%        |
| EBIT - Underlying          | 11,262                                 | 56,188                                 | 45,904                                 | 20,069                                 | (25,835)        | -56%        |

T26.2: Appendix 2: Segment table - Revenue Underlying (continued)

| Revenue - Underlying<br>(\$000s) | 12 months ended<br>30 Sep 2021<br>\$000 | 12 months ended<br>30 Sep 2022<br>\$000 | 12 months ended<br>30 Sep 2023<br>\$000 |
|----------------------------------|-----------------------------------------|-----------------------------------------|-----------------------------------------|
| <i>Crop protection</i>           |                                         |                                         |                                         |
| APAC                             | 858,407                                 | 1,038,424                               | 970,504                                 |
| North America                    | 1,112,423                               | 1,350,190                               | 1,259,811                               |
| Europe                           | 806,485                                 | 894,931                                 | 857,214                                 |
| <b>Total Crop protection</b>     | <b>2,777,315</b>                        | <b>3,283,545</b>                        | <b>3,087,529</b>                        |
| Seed Technologies                | 240,621                                 | 296,311                                 | 393,082                                 |
| Corporate                        | 197,715                                 | 193,114                                 | -                                       |
| <b>Nufarm Group</b>              | <b>3,215,651</b>                        | <b>3,772,970</b>                        | <b>3,480,611</b>                        |

T26.4: EBITDA - Underlying (continued)

| EBITDA - Underlying<br>(\$000s) | 12 months ended<br>30 Sep 2021<br>\$000 | 12 months ended<br>30 Sep 2022<br>\$000 | 12 months ended<br>30 Sep 2023<br>\$000 |
|---------------------------------|-----------------------------------------|-----------------------------------------|-----------------------------------------|
| <i>Crop protection</i>          |                                         |                                         |                                         |
| APAC                            | 111,550                                 | 134,534                                 | 87,709                                  |
| North America                   | 104,394                                 | 147,899                                 | 161,060                                 |
| Europe                          | 171,696                                 | 171,109                                 | 164,768                                 |
| <b>Total Crop protection</b>    | <b>387,640</b>                          | <b>453,542</b>                          | <b>413,537</b>                          |
| Seed Technologies               | 46,322                                  | 58,544                                  | 98,052                                  |
| Corporate                       | (72,855)                                | (65,335)                                | (73,419)                                |
| <b>Nufarm Group</b>             | <b>361,107</b>                          | <b>446,751</b>                          | <b>438,170</b>                          |

T26.6: EBIT - Underlying (continued)

| EBIT - Underlying<br>(\$000s) | 12 months ended<br>30 Sep 2021<br>\$000 | 12 months ended<br>30 Sep 2022<br>\$000 | 12 months ended<br>30 Sep 2023<br>\$000 |
|-------------------------------|-----------------------------------------|-----------------------------------------|-----------------------------------------|
| <i>Crop protection</i>        |                                         |                                         |                                         |
| APAC                          | 91,436                                  | 117,236                                 | 70,964                                  |
| North America                 | 71,716                                  | 117,121                                 | 127,918                                 |
| Europe                        | 45,953                                  | 41,346                                  | 72,695                                  |
| <b>Total Crop protection</b>  | <b>209,105</b>                          | <b>275,703</b>                          | <b>271,577</b>                          |
| Seed Technologies             | 17,817                                  | 27,201                                  | 52,622                                  |
| Corporate                     | (73,822)                                | (66,243)                                | (74,403)                                |
| <b>Nufarm Group</b>           | <b>153,100</b>                          | <b>236,661</b>                          | <b>249,796</b>                          |

T26.8: Capex and EBITDA (Underlying) (continued)

|                            | 12 months ended<br>30 Sep 2021<br>\$000 | 12 months ended<br>30 Sep 2022<br>\$000 | 12 months ended<br>30 Sep 2023<br>\$000 |
|----------------------------|-----------------------------------------|-----------------------------------------|-----------------------------------------|
| <b>(Europe (EUR))</b>      |                                         |                                         |                                         |
| Revenue                    | 507,467                                 | 584,160                                 | 537,773                                 |
| EBITDA - Underlying        | 108,409                                 | 110,710                                 | 104,177                                 |
| EBIT - Underlying          | 29,388                                  | 25,849                                  | 46,595                                  |
| <b>North America (USD)</b> |                                         |                                         |                                         |
| Revenue                    | 837,768                                 | 969,409                                 | 836,541                                 |
| EBITDA - Underlying        | 78,912                                  | 106,909                                 | 106,689                                 |
| EBIT - Underlying          | 52,808                                  | 84,899                                  | 84,688                                  |

# Appendix 3: Underlying and statutory profit

|                                                       | 6 months ending 31 Mar 2024 |                         |                  | 6 months ending 31 Mar 2023 |                         |                  |
|-------------------------------------------------------|-----------------------------|-------------------------|------------------|-----------------------------|-------------------------|------------------|
|                                                       | Underlying<br>\$000         | Material items<br>\$000 | Total<br>\$000   | Underlying<br>\$000         | Material items<br>\$000 | Total<br>\$000   |
| <b>Revenue</b>                                        | <b>1,758,042</b>            | -                       | <b>1,758,042</b> | <b>1,954,578</b>            | -                       | <b>1,954,578</b> |
| Cost of sales                                         | (1,249,903)                 | (26,680)                | (1,276,583)      | (1,345,403)                 | 4,265                   | (1,341,138)      |
| <b>Gross profit</b>                                   | <b>508,139</b>              | (26,680)                | <b>481,459</b>   | <b>609,175</b>              | 4,265                   | <b>613,440</b>   |
| Sales, marketing and distribution expenses            | (269,768)                   | -                       | (269,768)        | (258,774)                   | -                       | (258,774)        |
| General and administrative expenses                   | (97,705)                    | -                       | (97,705)         | (105,398)                   | 2,976                   | (102,422)        |
| Research and development expenses                     | (22,333)                    | -                       | (22,333)         | (20,840)                    | -                       | (20,840)         |
| <b>Operating expenses</b>                             | <b>(389,806)</b>            | -                       | <b>(389,806)</b> | <b>(385,012)</b>            | <b>2,976</b>            | <b>(382,036)</b> |
| Other income                                          | 2,277                       | -                       | 2,277            | 4,166                       | -                       | 4,166            |
| Share of net profits/(losses) of associates           | (1,211)                     | -                       | (1,211)          | (439)                       | -                       | (439)            |
| <b>Operating profit</b>                               | <b>119,399</b>              | <b>(26,680)</b>         | <b>92,719</b>    | <b>227,890</b>              | <b>7,241</b>            | <b>235,131</b>   |
| D&A                                                   | (98,009)                    | -                       | -                | (88,087)                    | -                       | (88,087)         |
| <b>EBITDA</b>                                         | <b>217,408</b>              | -                       | -                | <b>315,977</b>              | <b>7,241</b>            | <b>323,218</b>   |
| Net interest expenses                                 | (49,804)                    | -                       | (49,804)         | (32,330)                    | -                       | (32,330)         |
| Net foreign exchange gains/(losses)                   | (3,240)                     | -                       | (3,240)          | (3,557)                     | -                       | (3,557)          |
| <b>Net financing costs</b>                            | <b>(53,044)</b>             | -                       | <b>(53,044)</b>  | <b>(35,887)</b>             | -                       | <b>(35,887)</b>  |
| <b>Profit before tax</b>                              | <b>66,355</b>               | <b>(26,680)</b>         | <b>39,675</b>    | <b>192,003</b>              | <b>7,241</b>            | <b>199,244</b>   |
| Income tax benefit/(expense)                          | (15,498)                    | 24,987                  | 9,489            | (49,693)                    | (509)                   | (50,202)         |
| <b>Profit for the period</b>                          | <b>50,857</b>               | <b>(1,693)</b>          | <b>49,164</b>    | <b>142,310</b>              | <b>6,732</b>            | <b>149,042</b>   |
| Profit/(loss) from discontinued operation, net of tax | -                           | -                       | -                | -                           | -                       | -                |
| <b>Profit for the period</b>                          | <b>50,857</b>               | <b>(1,693)</b>          | <b>49,164</b>    | <b>142,310</b>              | <b>6,732</b>            | <b>149,042</b>   |

# Appendix 4: Material items

T28.1: Material items by category: 6 months ended 31 March 2024 and 2023

|                                            | 6 months ended<br>31 March 2024<br>\$000<br>pre-tax | 6 months ended<br>31 March 2024<br>\$000<br>after-tax | 6 months ended<br>31 March 2023<br>\$000<br>pre-tax | 6 months ended<br>31 March 2023<br>\$000<br>after-tax |
|--------------------------------------------|-----------------------------------------------------|-------------------------------------------------------|-----------------------------------------------------|-------------------------------------------------------|
| <i>Material items by category:</i>         |                                                     |                                                       |                                                     |                                                       |
| Idle plant capacity                        | (26,680)                                            | (19,417)                                              | -                                                   | -                                                     |
| Deferred tax asset recognition             | -                                                   | 17,724                                                | -                                                   | -                                                     |
| Transactions related to Russia and Ukraine | -                                                   | -                                                     | 7,241                                               | 6,732                                                 |
| <b>Total profit/(loss)</b>                 | <b>(26,680)</b>                                     | <b>(1,693)</b>                                        | <b>7,241</b>                                        | <b>6,732</b>                                          |

## 31 March 2024 Material items

### Idle plant capacity

During the half year ended 31 March 2024, the group has undertaken capital works programs which has disrupted normal operating capacity at both its Laverton (APAC) and Wyke (Europe) manufacturing sites which has given rise to idle capacity charges.

In Laverton, the group has invested in its 2,4-D production capability whilst sustainably reducing the cost of production. The 2,4-D synthesis production is typically operated on a 24 hour basis. The disruption has resulted in an extended closure of 2,4-D synthesis production throughout the period, with further disruptions expected during the remainder of the financial year.

In Wyke, the group has started preliminary works in respect of the multi-year capital investment plan to address manufacturing reliability, further improve HSE performance and increase production capacity. These preliminary works have resulted in extended shutdowns and lower production capacity than is typically achievable at the Wyke manufacturing site, with further disruptions expected during the remainder of the financial year.

### Deferred tax asset recognition

Australian Accounting Standards require that the group recognises a deferred tax asset arising from unutilised tax losses and tax credits, to the extent that it is probable that future taxable profit will be available, against which the tax losses and tax credits can be utilised. The net recognition of the deferred tax assets of \$17.724 million in respect of the tax losses, during the half year ended 31 March 2024, reflected improved financial performance and outlook for the Australian tax group, and expected capital gains to be recognised upon the settlement of assets held for sale.

## 31 March 2023 Material items

### Transactions related to Russia/Ukraine

During the 6 months ended 31 March 2023, the group assessed the recoverability of assets, primarily trade receivables and inventories, in respect of the group's operations in Russia and Ukraine. The group was able to recover certain outstanding receivables which had not been previously anticipated during the 6 months ended 31 March 2023, and continued to operate in Ukraine to support growers in this country. In balancing these factors, together with the continued operational risks due to the ongoing war between Russia and Ukraine, the group reversed a pre-tax expense of \$7.241 million of previously recognised expenses pertaining to receivables and inventories. At 30 September 2023, the group determined to cease operations in its Russian legal entity, whilst continuing to operate in Ukraine to support growers through sales of seed and crop protection markets. At 31 March 2024, the total remaining assets in Ukraine make up less than half a percent of total group assets.

# Appendix 5: Cash flow

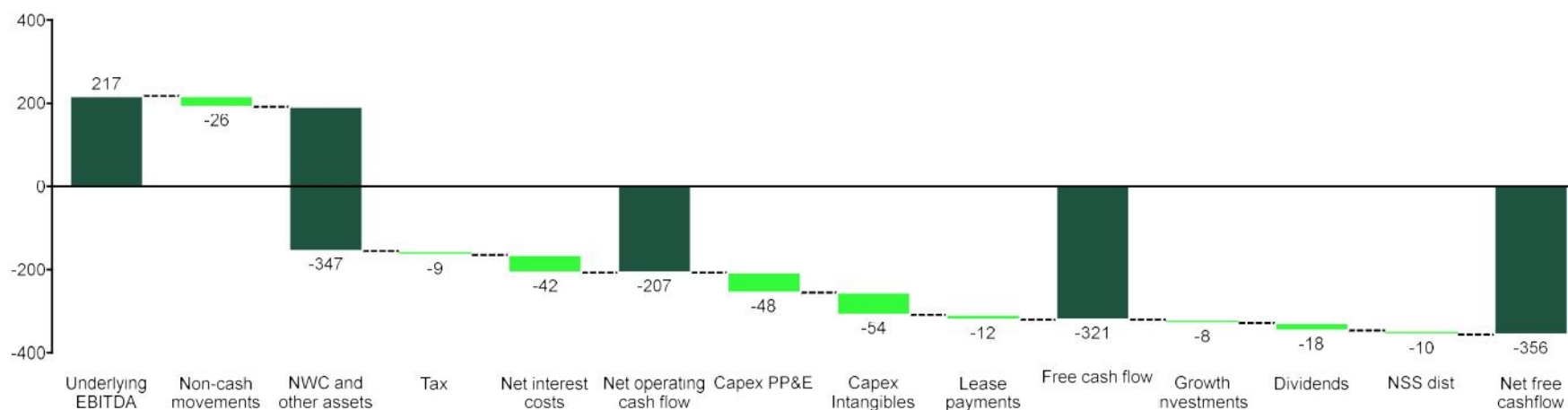
| 6 months ended 31 March 2024                      | Underlying<br>\$000 | Material items<br>\$000 | Total group<br>\$000 |
|---------------------------------------------------|---------------------|-------------------------|----------------------|
| <b>Cash flows from operating activities</b>       |                     |                         |                      |
| Net operating cash flows                          | (180,470)           | (26,698)                | (207,168)            |
| <b>Cash flows from investing activities</b>       |                     |                         |                      |
| Net investing cash flows                          | (109,518)           | -                       | (109,518)            |
| <b>Cash flows from financing activities</b>       |                     |                         |                      |
| Net financing cash flows                          | 181,911             | -                       | 181,911              |
| Net operating, investing and financing cash flows | (108,077)           | (26,698)                | (134,775)            |

| 6 months ended 31 March 2023                      | Underlying<br>\$000 | Material items<br>\$000 | Total group<br>\$000 |
|---------------------------------------------------|---------------------|-------------------------|----------------------|
| <b>Cash flows from operating activities</b>       |                     |                         |                      |
| Net operating cash flows                          | (557,592)           | (926)                   | (558,518)            |
| <b>Cash flows from investing activities</b>       |                     |                         |                      |
| Net investing cash flows                          | (104,488)           | -                       | (104,488)            |
| <b>Cash flows from financing activities</b>       |                     |                         |                      |
| Net financing cash flows                          | 418,826             | -                       | 418,826              |
| Net operating, investing and financing cash flows | (243,254)           | (926)                   | (244,180)            |

## Appendix 6: Free cash flow

### NWC outflow driven by seasonality & re-stocking/ phasing of sales

\$m



- Operating cash flow generation is highly correlated with changes in Net Working Capital & underlying EBITDA
- NWC cash outflow due seasonality and phasing of sales
- Negative net free cash flow generated of \$(356m), post application to dividends & growth investments

# Appendix 7: Segment Information & reconciliation

T31.1: Revenue - Underlying (\$000s) by segment

| Revenue - Underlying<br>(\$000s) | 6 months ended<br>31 Mar 2024<br>\$000 | 6 months ended<br>31 Mar 2023<br>\$000 | Change<br>\$000  | Change<br>%  |
|----------------------------------|----------------------------------------|----------------------------------------|------------------|--------------|
| <i>Crop protection</i>           |                                        |                                        |                  |              |
| APAC                             | 458,873                                | 546,076                                | (87,203)         | (16%)        |
| North America                    | 636,643                                | 678,861                                | (42,218)         | (6%)         |
| Europe                           | 406,468                                | 498,255                                | (91,787)         | (18%)        |
| <b>Total Crop protection</b>     | <b>1,501,984</b>                       | <b>1,723,192</b>                       | <b>(221,208)</b> | <b>(13%)</b> |
| Seed Technologies                | 256,058                                | 231,386                                | 24,672           | 11%          |
| Corporate                        | -                                      | -                                      | -                | -            |
| <b>Nufarm Group</b>              | <b>1,758,042</b>                       | <b>1,954,578</b>                       | <b>(196,536)</b> | <b>(10%)</b> |

T31.2: EBITDA - Underlying (\$000s) by segment

| EBITDA - Underlying<br>(\$000s) | 6 months ended<br>31 Mar 2024<br>\$000 | 6 months ended<br>31 Mar 2023<br>\$000 | Change<br>\$000  | Change<br>%  |
|---------------------------------|----------------------------------------|----------------------------------------|------------------|--------------|
| <i>Crop protection</i>          |                                        |                                        |                  |              |
| APAC                            | 49,997                                 | 71,030                                 | (21,033)         | (30%)        |
| North America                   | 47,756                                 | 85,526                                 | (37,770)         | (44%)        |
| Europe                          | 70,797                                 | 125,532                                | (54,735)         | (44%)        |
| <b>Total Crop protection</b>    | <b>168,550</b>                         | <b>282,088</b>                         | <b>(113,538)</b> | <b>(40%)</b> |
| Seed Technologies               | 76,112                                 | 61,848                                 | 14,264           | 23%          |
| Corporate                       | (27,254)                               | (27,959)                               | 705              | (3%)         |
| <b>Nufarm Group</b>             | <b>217,408</b>                         | <b>315,977</b>                         | <b>(98,569)</b>  | <b>(31%)</b> |

T31.4: EBIT - Underlying (\$000s) by segment

| EBIT - Underlying<br>(\$000s) | 6 months ended<br>31 Mar 2024<br>\$000 | 6 months ended<br>31 Mar 2023<br>\$000 | Change<br>\$000  | Change<br>%  |
|-------------------------------|----------------------------------------|----------------------------------------|------------------|--------------|
| <i>Crop protection</i>        |                                        |                                        |                  |              |
| APAC                          | 41,727                                 | 63,903                                 | (22,176)         | (35%)        |
| North America                 | 30,332                                 | 69,343                                 | (39,011)         | (56%)        |
| Europe                        | 20,966                                 | 81,344                                 | (60,378)         | (74%)        |
| <b>Total Crop protection</b>  | <b>93,025</b>                          | <b>214,590</b>                         | <b>(121,565)</b> | <b>(57%)</b> |
| Seed Technologies             | 54,665                                 | 41,772                                 | 12,893           | 31%          |
| Corporate                     | (28,291)                               | (28,472)                               | 181              | (1%)         |
| <b>Nufarm Group</b>           | <b>119,399</b>                         | <b>227,890</b>                         | <b>(108,491)</b> | <b>(48%)</b> |

T31.3: Underlying EBITDA reconciliation

|                                                            | 6 months ended<br>31 March 2024<br>\$000 | 6 months ended<br>31 March 2023<br>\$000 |
|------------------------------------------------------------|------------------------------------------|------------------------------------------|
| Underlying EBITDA                                          | 217,408                                  | 315,977                                  |
| add Depreciation and amortisation excluding material items | (98,009)                                 | (88,087)                                 |
| Underlying EBIT                                            | 119,399                                  | 227,890                                  |
| Material items impacting operating profit                  | (26,680)                                 | 7,241                                    |
| Operating profit                                           | 92,719                                   | 235,131                                  |

# Appendix 8: Constant currency results

T32.1: 6 months ended Mar 2024 - Constant currency results

| A\$ million       | 6 months ended       |                                               |                      |                                  |
|-------------------|----------------------|-----------------------------------------------|----------------------|----------------------------------|
|                   | Mar 2024<br>Reported | Mar 2024<br>Constant <sup>1</sup><br>currency | Mar 2023<br>Reported | Constant<br>currency<br>% Change |
| Revenue           | 1,758.0              | 1,716.0                                       | 1,954.6              | -12%                             |
| Underlying EBITDA | 217.4                | 213.0                                         | 316.0                | -33%                             |
| Underlying EBIT   | 119.4                | 119.2                                         | 227.9                | -48%                             |

T32.2: Average exchange rates HY24 v HY23

| Average exchange rates HY24 v HY23 |       |       |          |
|------------------------------------|-------|-------|----------|
| A\$1 =                             | HY24  | HY23  | % change |
| USD                                | 0.655 | 0.669 | -2%      |
| EUR                                | 0.606 | 0.646 | -6%      |
| GBP                                | 0.523 | 0.564 | -7%      |

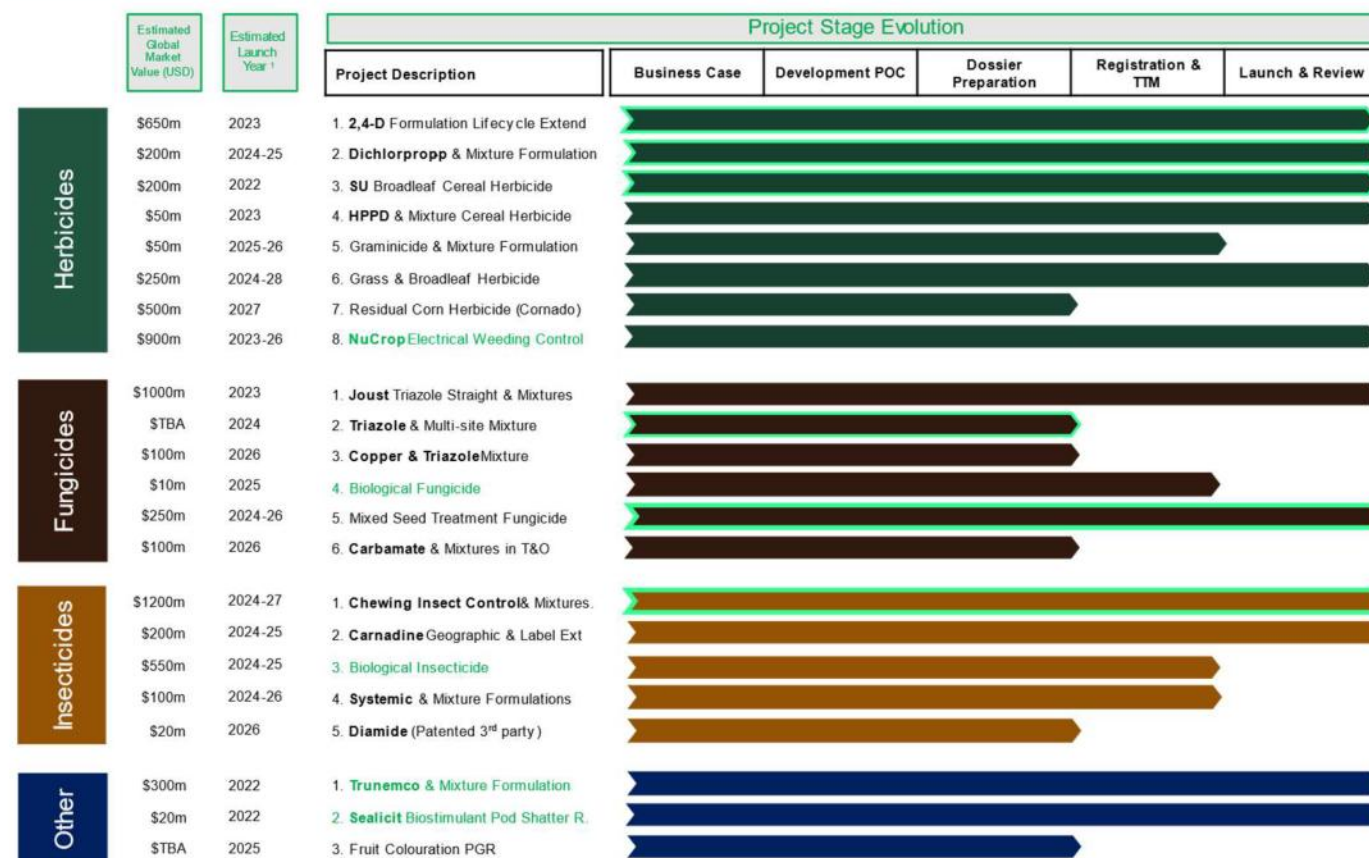
## Notes:

1. 6 months ended 31 March 2024 reported results converted at 6 months ended 31 March 2023 foreign currency exchange rates

in 1.

# Appendix 9: Global crop protection product development pipeline

Our crop protection pipeline continues to advance, delivering across multiple years, crops, segments and geographies



1. Estimated launch year indicated is for first country. For products launched in more than one country, the estimated launch date may fall in different years.

Note:  denotes progress made since Nufarm FY23 Full Year Results Presentation, November 2023. Project Description in **Green Text** are Biological Projects

# Appendix 10: 1H24 Portfolio Solutions Milestones & Updates

## Foundational Solutions

### Joust/Gauntlet®

- ✓ Fungicide containing prothioconazole.
- ✓ Registrations granted in Canada, UK, France, Czech Rep., Italy, Latvia, Moldova, Belgium, Hungary and Romania.

### Carnadine®

- ✓ Insecticide containing acetamiprid.
- ✓ Registrations granted in Czech Rep., Portugal, Spain, Italy, Greece, Poland, Romania, Austria, Germany, Hungary, Slovakia, Sweden, Baltics.

### Credit / Crucial®

- ✓ Herbicide containing glyphosate.
- ✓ New MIPA free Glyphosate 450 g/l was approved and launched in Australia.

## Innovative Solutions

### Duplosan®

- ✓ Proprietary herbicide containing dichlorprop-p.
- ✓ Registration granted in Norway.
- ✓ States of Kansas and Montana in the US approved Duplosan as Special Local Needs product to control Kochia.

### Southpaw®

- ✓ A unique 3-way herbicide.
- ✓ Registration granted in T&O in the US.

## Biological Solutions

### Exsolant / Simpell®

- ✓ Bioinsecticide containing Spinosad.
- ✓ First European registrations achieved in Greece, Czech Rep., Portugal and Italy.

### Cuproxat®

- ✓ Fungicide containing copper sulfate.
- ✓ Registered in South Africa.

## Emerging Solutions

### Precision application

- ✓ Australian GRDC and Nufarm announced a joint R&D collaboration in the use of "green on green" (precision application) technology in Australian agriculture.

### Nucrop

- ✓ Nufarm Poland won the innovation award at the Polish National Challenge in Agriculture conference.

## Integrated Solutions

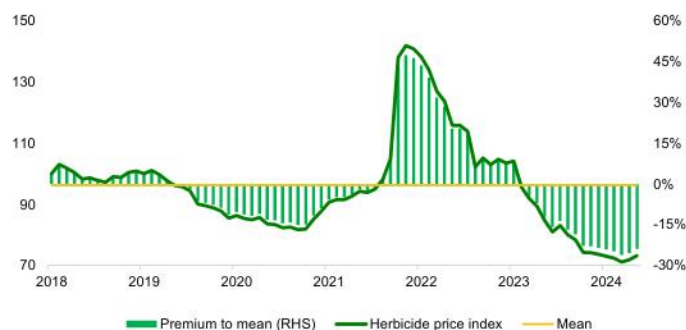
### Sealicit

- ✓ Successful innovation meeting with more than 40 distributors across Europe, highlighting the benefits of the product in managing pod shattering in canola.
- ✓ Approved for use on carinata, canola, soybeans and other crops in Canada.
- ✓ Approved for sale in Austria, UK, Germany, Romania, Baltics, Nordics, Poland, Hungary, Czech Rep.

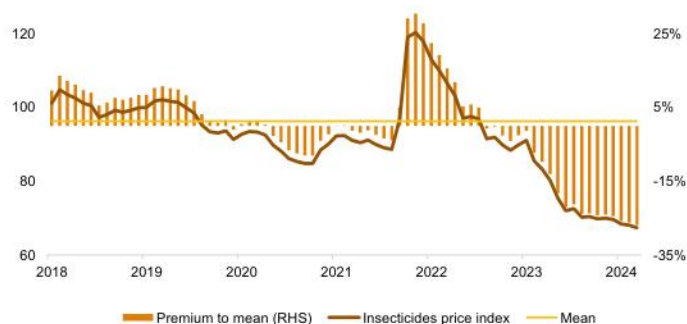
# Appendix 11: Price indices for major product groups

Herbicide price indices

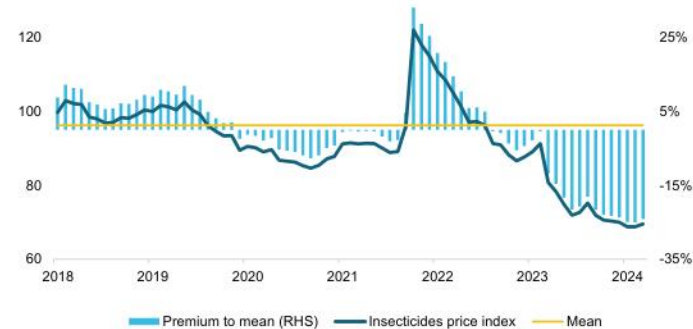
## Herbicides



## Fungicides



## Insecticides



Source: Data provided by Agbioinvestor. BAIINFO, Nufarm analysis. January 2019=100